

## CHAPTER V

### CONCLUSIONS AND SUGGESTIONS

#### A. Conclusions

Based on research that has been done about the synergy between local government and private sector in the revitalization of Malabar City Forest in Malang City, it can be concluded that:

1. Synergy between Local Government and Private Sector in Revitalizing Malabar City's Forest covering:
  - a. The role of local government not only as a provider of regulation and licensing but also local government role in the provision of land as a construction site in this cooperation. In addition, local governments also play a role in providing socialization to the community and maintaining land and facilities for the management of the private sector. While the role of PT. Otsuka as a private sector is to fund, build and manage land and facilities.
  - b. Model of cooperation between local government and PT. Otsuka in the revitalization of Malabar City Forest is a form of BTO (Build-Transfer-Operate) cooperation in which the private sector returns the ownership of the facility directly to the government after building and operating the facility until the term of the contract expires.

c. Results of Cooperation between Local Government and Private Sector in Malabar City Forest Revitalization:

1) Mutual trust

This can be seen from PT. Otsuka and local governments have a strong understanding of the rights and responsibilities and their respective roles and all matters that have been contained in the cooperation agreement while the way the Government build trust to PT Otsuka is to look after and maintain the results of the management of PT. Otsuka to Malabar City Forest.

2) Effective Communication

Forms of communication conducted by the Local Government and private sector more to conduct physical meetings directly or meet face to face meetings or indirect communication through social media, phone, and mail. Not only formal communication such as meetings but also informal communication like when the Government to visit PT. Otsuka and vice versa so that the relationship between the two is interactive and open.

This makes the local government that can create Malabar City Forest as a public facility that can be used to perform various activities such as a means of tourism, education and sports while in social aspects such as PT. Otsuka as the private sector learns a lot about CSR

activities related to the revitalization of public space and helps local governments by providing CSR programs as a form of corporate responsibility to the social and environment and the role of local government which is greatly assisted in funding the revitalization with the CSR program and open space management green form of Malabar City Forest was so quickly executed.

2. Supporting Factors and Inhibiting Factors that affect the synergy between Local Government and Private Sectors in Malabar City Forest Revitalization:

- a. Supporting factors derived from the support of local governments that have green open land that needs to be improved quality then from PT. Otsuka who has the opportunity to distribute his CSR program.
- b. Inhibiting factor is the existence of parties outside the actors involved in the cooperation does not agree in the process of revitalization due to the incompatibilities of the grand design of City Forest on the function of urban forest and the policy of the Local Government that does not have a clear legal.

## **B. Suggestions**

Based on the results of observations of researchers and conclusions above, the suggestions that researchers can convey as a form of contribution of thought to the synergy of Local Government and private sector in the revitalization of Malabar City Forest, those are:

1. It is good that the private sector has sustainable programs in partnership.

Because if only once gave, the form of assistance gives the impression of only donations rather than partnerships. Because with this partnership, the private sector can show concern for the surrounding environment.

2. The government should be able to establish a more intensive communication to the community so that there will be no misunderstanding and the government and the private sector should conduct a survey of the level of satisfaction with the community as users.
3. The Government of Malang City should make clear policy to form / pattern of cooperation with private in build, renovate or revitalize a land or public facility.
4. The Government of Malang City should improve the maintenance efforts of the revitalization of Malabar City Forest by involving the community in a program organized by the Housing and Settlement Agency of Malang City as well as the event of socializing the preservation of City Forest to the community.

### **C. Limitation of Research**

While doing this research the researcher has some limitations such as:

1. Limitations in accessing data. Researcher only got minimal data. To get the secondary data takes a long time even several times the informant subtly refuses to provide under the pretext of government secret documents
2. Conducting interviews in the workplace just made the researcher must follow the timeline of informants that are not fixed which resulted in difficulty in obtaining secondary data and also the lack of openness of the informants.