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RepIn such uncertain circumstances, pit appears that the MLM (Multi-Levely farketing) business sales turnover is not much affected by the economic crisis, ne more days turnover is increasing. To the extent that there are MLM companies naterevise itslannual sale starget ya Repository Universitas Brawijaya

Reporganizational and social boundaries between sales person and customers ere clear and time span of their interaction or mere transaction was relatively nort. In contrast, contemporary sales people are faced with extended expectations oncerning their performance. Sales organizations are more and more often esponsible for various aspects of the establishment, development and naintenance of long-term customer relationships. In addition, sales people are spected to be good sports and loyal citizens of the organization in relation to y en religious Universitas Brawijaya Repository Universitas Brawijaya

Marketing is a philosophy that leads to the process by which organizations, roups and individuals obtain what they need and wants by identifying value, y roviding it, communicating it and delivering it to others. The core concepts of narketing are customers' needs, wants and values; products, exchange, ommunications and relationships. Marketing is strategically concerned with the irection and scope of the long-term activities performed by the organization to btain a competitive advantage. The organization applies its resources within a hanging environment to satisfy customer needs while meeting stakeholder Repository Universitas Brawijaya Repository Universitas Brawijaya

Libyan government tried to avoid the consquences of the libyan civil war by efunding the public sector and creating supportive strategic plans to restore the erformance level of the public companies veven though it still need more perince. Thats why, MLM as strtegic marketing method will enhance the firms Repository

increase their revenues and gains through the libyan market.

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sales. For the more, this strategy is well known for its ability in reduced amounts

1.2.3 Multi-level Marketing - an Overview

Multi level marketing is an asset for any company that wants to penetrate REPOSITORY.UB.AC.ID Repository Universitas Brawijaya Repository Universitas Brawijaya Repository the market and generate profits. Every business dreams of getting higher sales Repository Universitas Brawijaya Repository Universitas Brawijaya or that profits can be earned. By incorporating MLM techniques, companies can Repository Universitas Brawijaya Repository Universitas Brawijaya asily achieve their goals but again it is important to remember that there are no Repository Universitas Brawijaya Repository Universitas Brawijaya and efforts are the demands to success. Repository UNIVERSITAS Repository Universitas Brawijava Renository Report Although MLM is usually viewed as scam or illegal, its not in reality. Repository Universitas Brawijaya Repository Universitas Brawijaya owever, one should beware of the fraudulent practices less legitimate companies y Repository Universitas Brawijaya Repository Universitas Brawijaya Repository suallysiemployivauring ethevicourse Rof other business as Also, vilgenuine MLM v Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Repository REPOSITORY.UB.AC.ID ompanies should strictly follow the legal guidelines and employee's ethical Repository Universitas Brawijava Repository Universitas Brawijaya Renositor leans of practices that does not only guarantee success, but also, long term Repository Universitas Brawijaya Repository Universitas Brawijaya Repository ersistence of the firmas Brawijaya Repository Universitas Brawijaya Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Another dimension of MLM is the extreme flexibility of the strategy in aking possible for many people to be involved in the business and generate Repository Universitas Brawijaya Repository Universitas Brawijava noney at their own pace. One important aspect that every multi-level marketer Repository Universitas Brawijaya Repository Universitas Brawijaya Repository hould understand that lit is not impossible and vultimate a to attain success v Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Himately y Universitas Brawijaya Repository Universitas Brawijaya Repository REPOSITORY UB. AC.ID epository Universitas Brawijaya Repository Universitas Brawijaya Repository Currently, there are 62 MLM companies scattered throughout the territory Repository Universitas Brawijava Indonesia. The increase of companies is a boon for consumers because Repository Universitas Brawijaya Repository Universitas Brawijaya Repository creased competition may lead to better cost of products and services. Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Re However, not all entities claiming a legitimate MLM group. There are many Repository Repository ompanies and individuals the MLM format to deceive people Repository Universitas Brawijaya www.aph.orid) moreover, boundary spanners and citizens of sales organizations Repository Universitas Brawijaya Repository Universitas Brawijaya e expected to successfully handle several relationships inside and outside of their organization. These expectations arise among managers, co-workers and

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	existing campaign response and cus	tomer data in order to gain unders	tanding of y

the role of e-mail direct marketing campaigns in a loyalty program, a framework

as created around the concept of customer relationship. As a form of interactive REPOSITORY.UB.AC.ID arketing, email direct marketing contributes to relationship development by Repository Universitas Brawijaya Repository Universitas Brawijaya roviding a channel for dialogue that consists of both communication as well as Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Reactionry Universitas Brawijaya Repository Universitas Brawijaya Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository from Asikhia and Olalekan (2010) examined the v Universitas Brawijava epositon lationship between customer orientation and firm performance among the small Repository Universitas Brawijaya Repository Universitas Brawijaya nde medium / scale it businesses/ain RNigeriary Also, the a studywinvestigate othery Repository Universitas Brawijaya Repository Universitas Brawijaya noderating effect of marketing information system and managerial attitudes on epository Universitas Brawijaya REPOSITORY.UB.AC.ID ne relationship between customer orientation and firm performance. Results of Repository Universitas Brawijava Repository Universitas Brawijava positive and significant relationship between his study indicated that was a Repository Universitas Brawijaya Repository Universitas Brawijaya ustomer orientation and firm performance in the context of Nigerian small and Repository Universitas Brawijaya Repository Universitas Brawijaya Repository nedium scale business. The result also revealed that marketing information ystem and managerial attitude moderated the relationship. The outcome of this Repository Universitas Brawijaya pository Universitas Brawijaya udy provides very important information from a developing country perspective Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Pneeds for small and medium scales business to adopt costumer orientations as a Repository Universitas Brawijaya Repository Universitas Brawijaya Repository urvival and competitive strategy towards achieving customer advantage in a REPOSITORY.UB.AC.ID Repository Repository Universitas Brawijaya Repository irbulent business environment. Repository Universitas Brawijaya Repository Repository Universitas Brawijaya Repository and Laith (2010) ersexamined that cultivating Rep In other research, Alrubaiee Repository Universitas Brawijaya Repository Universitas Brawijaya Repository yal customers is frequently argued to be the single most important driver of y Repository Universitas Brawijaya Repository Universitas Brawijaya Repository rganizations' long term financial performance, which can lead to increased sales nd customer share, lower costs, and higher prices. Therefore, marketing scholars Repository Universitas Brawijaya nphasizes the influence of relationship marketing as a strategically important Repository Universitas Brawijaya Repository Universitas Brawijaya of from which customer loyalty can be secured which results in the attainment

	of higher competitiveness and enhanced customer satisfaction that	can be
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5 00	strategies in the last 10 years has been building the customer's committee Repository Universitas Brawijaya Repository Universitas Brawijaya	mentoto ary Repository
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Creating customer satisfaction- delivering superior quality products and

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cluding consumer products companies. The growth in relationship marketing REPOSITORY.UB.AC.ID Universitas Brawijava Repository Universitas Brawijaya Repository as fueled by the writings of management consultants, rsitas Brawijava Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Commitment in his 1996 book The Loyalty Effect. He focused on the cost of v Repository Universitas Brawijaya Repository Universitas Brawijaya Repository ustomer defection and set the stage for the problem by claiming "many major" epository Universitas Brawijaya Repository Universitas Brawijaya orporations. Now lose and have to replace half their customers in five years Repository Universitas Brawijava Repository sing examples from financial service companies, advertising agencies, and Repository Universitas Brawijaya Repository Universitas Brawijaya Repository anufacturing firms a Reichhelda claimed that vevens small aimprovements in y Repository Universitas Brawijaya Repository Universitas Brawijaya Repository ustomer retention can as much as double company profits. This is because: pository Repository epository Universitas Brawijaya Repository Universitas Brawijaya REPOSITORY.UB.AC.ID rv Universitas Brawijava Repository It costs less to serve long-term customers rv Universitas Brawijava Repository Repository Universitas Brawijava Repository Universitas Brawijaya Repository bre Loyal customers will pay a price premium, Universitas Brawijaya Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Replayed customers will generate word of mouth referrals to other prospective Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Repository I Iniversitas Brawijaya Repository Universitas Brawijaya Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository However, given the failure of many information technology investments to Repository Universitas Brawijaya Repository Universitas Brawijaya chieve the expected benefits, concerns about relationship marketing strategy are Repository Universitas Brawijaya Repository Universitas Brawijaya Repository merging. The sections that vfollows addresses the questions of whether loyal Repository Universitas Brawijaya Repository Universitas Brawijaya Repository ustomers are more profitable and under what conditions a loyalty strategy is REPOSITORY.UB.AC.ID epository Universitas Brawijaya Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Universitas Brawijaya ppropriate Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Repository Universitas Brawijaya Repository 2.2 Foundations of Relationship Marketing Strategys Brawllava Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Reposi The current conceptualization of relationship marketing migrated from Repository Universitas Brawijaya Repository Universitas Brawijaya Repository rganizational behavior and industrial marketing where interdependence between kepository rms has been the foundation of successful business-to-business alliances. Repository Repository Universitas Brawijava Repository Reposit Morgan and Hunt (2005) define relationship marketing as all marketing v Repository Universitas Brawijaya Repository Universitas Brawijaya tivities directed towards establishing, developing, and maintaining successful

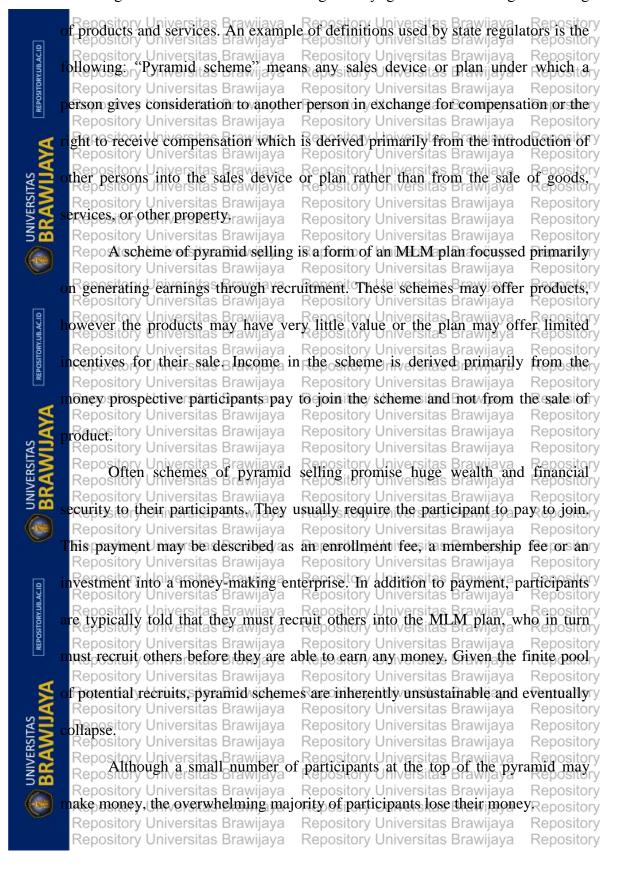
customers individually became a viable strategy for a wide range of firms

relational exchanges. In their (Morgan and Hunt, 2005) definitions of these key

nto the program participant's downline, tree, cooperative, income center, or other REPOSITORY.UB.AC.ID milar program grouping, and (b) the marketing program has instituted and Repository Universitas Brawijaya Repository Universitas Brawijaya offorces rules to ensure that it is not a plan in which participants earn profits Repository Repository Universitas Brawijaya Repository Universitas Brawijaya rimarily by the recruiting of additional participants rather than retail sales. ory Universitas Brawijaya Repository .3.1 Multi Level Marketing (MLM) Plans Repository Repository Universitas Brawijaya Renository An MLM plan is a plan with three or more levels (the operator and at least Repository Universitas Brawijaya Repository Universitas Brawijaya wo levels of participants) that promotes the supply3 of a product4 to participants Repository Universitas Brawijaya Repository Universitas Brawijaya f the plan. Compensation is earned by participants in the MLM plan based on the REPOSITORY.UB.AC.ID apply of the product to participants and/or non-participants of the MLM plan. A niversitas Brawijava Repository Universitas Brawijaya gitimate MLM plan focusses on the supply of products rather Repository Universitas Brawijaya Repository Universitas Brawijaya cruitment of prospective participants into the MLM plan and offers products Repository Universitas Brawijaya Repository Universitas Brawijaya hat consumers value and are willing to purchase (certain terms used in this) ection are defined below). To prevent the deception of prospective participants, if Repository Universitas Brawijaya Repository Universitas Brawijaya n operator or a participant makes any representation about the compensation that Repository Universitas Brawijaya Repository Universitas Brawijaya or may be earned under the MEM plan, the operator or participant making the Repository Universitas Brawijaya Repository Universitas Brawijaya Repository epresentation must disclose the compensation received by typical participants in REPOSITORY.UB.AC.ID he MLM plan. Often a product purchase, such as a distributor kit, is required to Repository Universita articipate in an MLM plan. If the operator of an MLM plan requires a person to Repository Universitas Brawijaya Repository Universitas Brawijaya Repository urchase a product to participate in the MEM plan then the product must be sold Repository Universitas Brawijaya Repository Universitas Brawijaya Repository the seller's cost and only for the purpose of facilitatingsales rawijaya Repository Repository Multi Level Marketing (MLM) Selling: Schemes of Pyramid Selling Repository Universitas Brawijava Repository Repo Pyramid scheme (as currently defined by the FTC and in some state) Repository Universitas Brawijaya Repository Universitas Brawijaya gislation) plans which "concentrate on the commissions you could earn just for

from recruiting additional participants nor having additional participants placed

recruiting new distributors" and which "generally ignore the marketing and selling



CHAPTER III

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Taylor, Jon M (2000) described, when MLM programs are observed over
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long periods of time, pyramidal concepts, motivation, and effects become as Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Universitas Brawijaya
evident as with any other pyramid scheme. But by using legitimate products to repusitory of inversities briawijaya. Repusitory of inversities briawijaya.
Renository Universitas Brawijaya - Renository Universitas Brawijaya - Renository Universitas Brawijaya - Renository
escape the definition of an illegal pyramid scheme, the major MLM companies
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have become far more pervasive and powerful in their effects than any illegal
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pyramid scheme ever was. Though a MLM company may have little or no entry Repository Universitas Brawijaya Repository Universitas Brawijaya Repository
fee, the purchases of products over a year's time by a given distributor may total
fee, the purchases of products over a year's time by a given distributor may total Repository Universitas Brawijaya
Repository Universitas Brawijaya Repository Universitas Brawijaya Repositor
premium dwarfing in the aggregate most participation fees for naked pyramid
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schemes. When the pyramid premium portion of these overpriced purchases are Repository Universitas Brawijaya Repository Universitas Brawijaya Repository
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combined over an entire distribution network, the amount of contribution to the
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MLM company and its top distributors is huge y Universitas Brawijaya Repositor
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Coughlan, Anne T.(1998), Network Marketing Organizations or NMO are
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retail selling channels that use independent distributors not only to buy and resell kepository Universitas Brawijaya kepository Uni
product at retail, but also to recruit new distributors into a growing network over Repository Universitas Brawijaya Repository Univ
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time. Commissions and markups on personal sales volumes, and net commissions
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on the personal sales volumes of downlines, are the methods of compensation
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commonly used to motivate NMO distributors. Network marketing carries kepository universitas Brawijaya kepository universitas Brawijaya kepository
negative connotations in many marketplaces worldwide. This is because it is often
Repository Universitas Brawijava Repository Universitas Brawijava Repository incorrectly associated with deceptive 'pyramid schemes', which frequently result
Repository Universitas Brawijaya Repository Universitas Brawijaya Repositor in financial ruin for participants and legal action against the instigators. In
in intencial rain for participants and legal action against the histigators. In

contrast, true network marketing involves the development of a legitimate retail

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3.2 Research Variable Operational Definition

Based on the theory that has been described and evidence from previous of the previous of the theory that has been described and evidence from previous of the theory that has been described and evidence from previous of the theory that has been described and evidence from previous of the theory that has been described and evidence from previous of the theory that has been described and evidence from previous of the theory that has been described and evidence from previous of the theory that has been described and evidence from previous of the theory that has been described and evidence from previous of the theory that has been described and evidence from previous of the theory of Repository Universitas Brawijaya Repository Universitas Brawijaya Repository REPOSITORY.UB.AC.ID research, the variable that will be used in this research are as follows:'a Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Multi-Level Marketing Repository Universitas Brawijaya Repository Repository Universitas Brawijaya Repository Multi-Level Marketing or network marketing according to Meng, Xiangyu V Repository Universitas Brawijaya Repository Universitas Brawijaya Repository (2009), network marketing is an integral part of the enterprise' overall marketing $^{\mathrm{V}}$ Repository Universitas Brawijaya nacitary Universitas Browillava strategy, and the process to achieve the overall objectives, as various activities, Repository Universitas Brawijava Repository Universitas Brawijava which is the basic means to create an online business environment. Other term Repository Repository Universitas Brawijaya Repository Universitas Brawijaya explained that MLM recruits additional participants, or to have additionaly Repository Universitas Brawijaya Repository Universitas Brawijaya Repository participants placed by the promoter or any other person into the program [7] ository Universitas prawijaya REPOSITORY.UB.AC.ID Danasitani I Injugraitas Braujiaua participant's down line, tree, cooperative, income center, or other similar program Repository Universitas Brawijaya Repository Universitas Brawijaya grouping ory Universitas Brawijaya Repository Universitas Brawijaya Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Network marketing organizations or NMO are retail selling channels that V Repository Universitas Brawijaya Repository Universitas Brawijaya Repository use independent distributors not only to buy and resell product at retail, but also to y ository Universitas brawijaya Repository Universitas Brawijaya recruit new distributors into a growing network over time. Commissions and Repository Universitas Brawijava Repository Universitas Brawijava markups on personal sales volumes, and net commissions on the personal sales v Repository Universitas Brawijaya Repository Universitas Brawijaya volumes of downlines, are the methods of compensation commonly used to Repository Universitas Brawijaya Repository Universitas Brawijaya Repository REPOSITORY UB. AC. ID motivate NMO distributors (Coughlan, Anne:1998) iversitas Brawijaya Repository kepository Universitas Brawilava Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Repository Universitas Brawijava Repository Universitas Brawijaya Repository 2.2 Company Performance va Repository Universitas Brawijaya Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Firm performance measurement has been described in terms of the extenty Repository Universitas Brawijaya Repository Universitas Brawijaya Repository to which a firm's economic and strategic objectives are achieved in the market Repository Universitas Brawijaya Repository kepository Universitas Brawijaya place. Since essentially all firms regularly set and refine strategic (e.g. market) Repository Universitas Brawijava Repository Universitas Brawijava share, brand awareness) and economic (e.g. profits, sales, return on investment) Repository Universitas Brawijaya Repository Universitas Brawijaya Repository goals for their pursuits, high performance is likely to be a function of the degree to v which the firm has achieved its goals (Lei and Slocum, 2005). Some form of

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ter (Day,	1994). Tl	ne several	dimensions	identified	as firms'	Repository marketing ^{ry}
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CHAPTER IV

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that represents a prejudgement or presupposition. It requires to look at things

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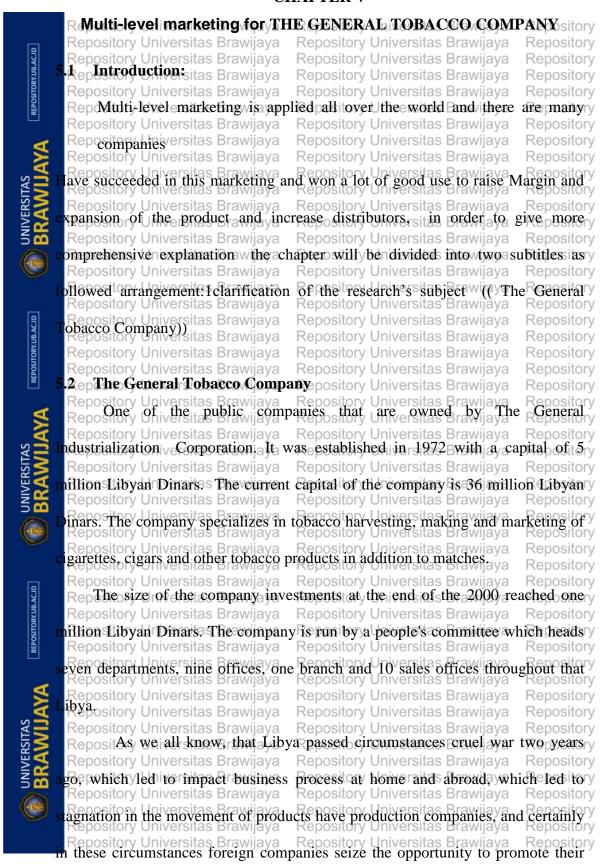
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CHAPTER V



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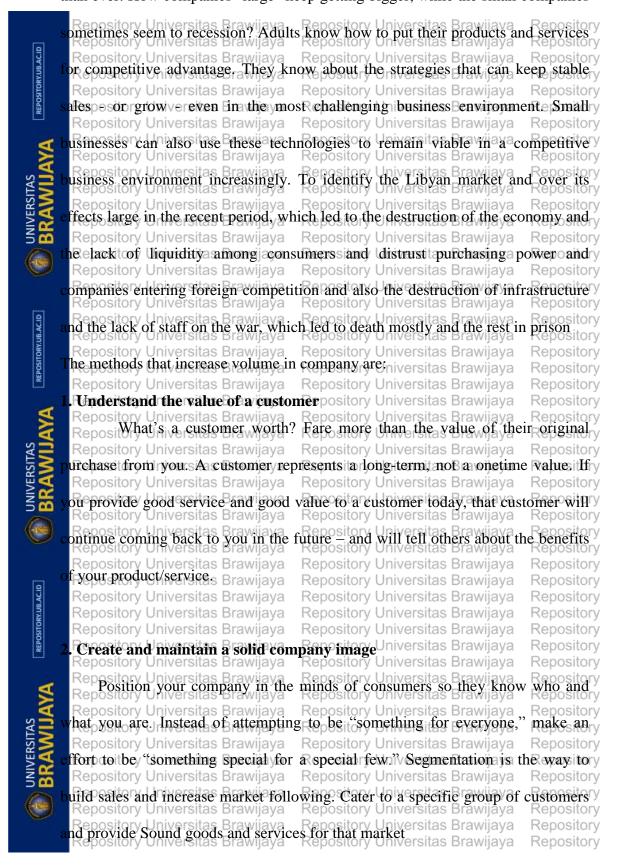
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outlets or supply, and growth strategies horizontal expansion in new markets the



competitive challenges and tough economy, and solid sales are more important

than ever. How companies "large" keep getting bigger, while the small companies



3. Stick to the basics

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to the ground and be aware of current issues and their potential to impact your

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-	are also beginning to explore how	these new tools can help improve	efficiency
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	and processes customer forums, for	instance, allow customers to help t	hemselves
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5.4 Recommendations:

Rd) Assist in the spread of sales and distribution for the company a Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository REPOSITORY.UB.AC.ID 2) Granting courses to train new staff to deal with the consumer. Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository R3) Waterless large number of consumers through advertising provided by the Repository Universitas Brawlaya Repository Repository Universitas Brawijaya Repository Repository Universitas Brawijaya Reposition Repository Universitas Brawijaya Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository R4) Through the staff in terms of unifying the company uniform and publicize v Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository 5) Benefit from foreign expertise that follows the same plan. Repository Repository Repository Universitas Brawijaya pository Universitas Brawijava Repository 6) Providing safeguards for consumers to gain their trust-Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository REPOSITORY.UB.AC.ID Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Repository Universitas Brawijaya Repository Universitas Brawijava Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Repository Universitas Brawijaya Repository Universitas Brawijava Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository REPOSITORY.UB.AC.ID Repository Universitas Brawijaya Repository Universitas Brawijaya Repository Repository Universitas Brawijaya Repository Universitas Brawijaya Repository

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